

Section VI
Skyway-West Hill Action Plan
Implementation Schedule

*[Note: The Goals and Actions listed below are a synthesis of items from the adopted 1994 West Hill Community Plan and the 2015 SWAP. No project or priority from either document was omitted unless it was too vague to be measured. Duplicate and/or similar projects found in both documents were merged/consolidated in order to simplify, streamline, and more easily prioritize projects. The 5 section titles match the Plan Concept titles from the 2015 SWAP. 1994 projects were re-categorized under one of these 5 concepts.] The **bold** text identifies the community priorities identified in the Executive Summary.*

	SWAP Priority/Goal	SWAP Actions	Responsible Entity*		Potential Funding ³	Project Listed in Existing Plan? ⁴	Preferred Timeframe/Priority			
			Lead ¹	Support ²			Ongoing	0-2 Years	3-7 Years	8-10 Years

HEALTHY CONNECTED NEIGHBORHOODS

Goal: Enhance human and environmental health by connecting people with neighborhoods, nature and recreation, education and business through a system of safe and accessible road, bike, pedestrian and transit network.

Transportation

***IMPORTANT FUNDING NOTE FOR TRANSPORTATION PROJECTS:** King County is experiencing a roads funding crisis, largely due to municipal annexations, declines in gas tax revenues, the effects of voter initiatives, and an aging bridge and road system. The lack of revenue is significantly impacting the county's capacity to maintain roads. The county's first priority is critical life safety work, then regulatory (clean water) work, and limited remaining resources are focused on infrastructure maintenance and preservation.

1.0	Create a pedestrian friendly environment in the Skyway Business District				US Health and Human Services (HHS) grants, Choice Neighborhood Grants, Public/Private investment	1994 West Hill Community Plan, 2009 Skyway Vision, KC Health Needs Assessment 2015/2016	X				
1.1		Improve signage for reduced speed limit along Renton Ave. So. between 68th Ave. So. and 78th Ave. So. **Evaluate whether speed reductions are warranted based on engineering standards.	DOT/Roads or annexing city	Utility	Federal/State/Local Grant opportunities depending on project type	1994 WHCP					X
1.2		Evaluate pedestrian crossing needs for the 12 intersections listed in the 1994 Plan	DOT/Roads or annexing city	Utility	Federal/State/Local Grant opportunities depending on project type	1994 WHCP		X			
1.3		Develop better vehicle and pedestrian circulation, safer driveway entrances, and parking systems within the commercial properties located in the Skyway Business District	Private Developer	DPER, Utility	Private Investment					X	
1.4		Define S. end, east and west entry points to West Hill community and Skyway Business District	CBO	DOT	Future B.I.D.		X				
1.5		Complete sidewalk on 57th Ave. So. between So. Langston Road and Martin Luther King Jr. Way So.	DOT/Roads or annexing city	Utility	Federal/State/Local Grant opportunities depending on project type						X
1.6		Add a sidewalk on S. Langston Road between 59th Ave. S. and 64th Ave. S.	DOT/Roads or annexing city	Utility	Federal/State/Local Grant opportunities depending on project type						X
1.7		Add a sidewalk on S. 128th St between 69th Ave. S and 70 Ave. S.	DOT/Roads or annexing city	Utility	Federal/State/Local Grant opportunities depending on project type						X
1.8		Add a sidewalk on Martin Luther King Jr. Way S. between 129th St. and the transit stop at 68th Ave. S.	WSDOT	Utility	Federal/State Grant opportunities depending on project type						X
1.9		Add a sidewalk on Martin Luther King Jr. Way S. between the transit stop at 68th Ave. S. and S. 135th St.	WSDOT	Utility	Federal/State Grant opportunities depending on project type						X
2.0	Expand/enhance transit facilities (bus) and alternative vehicle (vans and shuttles) service routes to the business district and to surrounding cities		DOT/Metro		US Health and Human Services (HHS) grants, Choice Neighborhood Grants, Public/Private investment	1994 WHCP		X			
2.1		Restore bus stop for S-bound 107 at 59th Ave. and Beacon Ave. S.	DOT/Metro		US Health and Human Services (HHS) grants, Choice Neighborhood Grants, Public/Private investment	Supported by 2015 Strategic Climate Action Plan (SCAP)		X			
2.2		On route 107, add a bus stop at Beacon Ave. S and S 124th Street	DOT/Metro		US Health and Human Services (HHS) grants, Choice Neighborhood Grants, Public/Private investment	Supported by 2015 SCAP		X			
2.3		On Route 107 add a bus stop at 74th Ave. S. and Renton Ave. S.	DOT/Metro		US Health and Human Services (HHS) grants, Choice Neighborhood Grants, Public/Private investment	Supported by 2015 SCAP		X			

	SWAP Priority/Goal	SWAP Actions	Responsible Entity*		Potential Funding ³	Project Listed in Existing Plan? ⁴	Preferred Timeframe/Priority			
			Lead ¹	Support ²			Ongoing	0-2 Years	3-7 Years	8-10 Years
3.0	Provide sidewalks and bike lanes to schools from higher density residential areas									
3.1		Improve shoulders on Martin Luther King Jr. Way to allow safe bicycle access	WSDOT	CDC, Utility	US Health and Human Services (HHS) grants, Choice Neighborhood Grants,	1994 WHCP, Supported by 2015 SCAP			X	
3.2		Create a walking/ bicycle path from Beacon Ave. S. to Martin Luther King Jr. Way	WSDOT, DOT/Roads or annexing city	CDC, Utility	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP			X	
3.3		Establish east-west walking/ bicycle path along S. Langston Road from S. 129th St. and 64th Ave. S. or along S. 133rd St. from Martin Luther King Jr. Way to Renton Ave. So.	DOT/Roads or annexing city	CDC, Utility	TIB/WSDOT Pedestrian & Bicycle Safety				X	
3.4		Complete sidewalk segments along S. 133rd St between Cambridge Park multi-family frontage improvements to 76th Ave S.	DOT/Roads or annexing city	CDC, Utility	TIB/WSDOT Pedestrian & Bicycle Safety				X	
3.5		Construct sidewalk or marked and separated pathway along S. 124th St and 81st Pl to provide safe connection around the S.east side of Dimmit Middle School to 84th Ave S.	DOT/Roads or annexing city	CDC, Utility	Choice Neighborhood Grants, SRTS GrantTIB/WSDOT Pedestrian & Bicycle Safety		X			
4.0	Provide continuous pedestrian and bicycle access along streets, and parking lots throughout the community		CDC	DOT/Roads	TIB/WSDOT Pedestrian & Bicycle Safety				X	
4.1		Construct sidewalk and shoulder or bike lane along Martin Luther King Jr. Way between 57th Ave. S. and S. 133rd Street	WSDOT	Utility	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP			X	
4.2		Identify on-street bicycle routes that need improved signage and construct accordingly	DOT/Roads	CBO	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP			X	
4.3		Study preference/benefits of shoulder paving for a bike/pedestrian route on 2 different segments: S. 129th Street or S. 133rd Street	DOT/Roads or annexing city	CDC, Utility	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP			X	
4.4		Pave shoulder or construct bike lane along Beacon-Coal Mine Rd or S. 129th Street to establish direct access to Green/Duwamish Trail System	DNRP or annexing city	CDC	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP				X
4.5		Pave and stripe shoulders or construct sidewalks or pedestrian pathway along S. 116th Street between 78th Ave. S. and 84th Ave. S.	DOT/Roads or annexing city	CDC, Utility	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP				X
4.6		Pave and stripe shoulder or construct sidewalk along S. 122nd Street at Renton Ave S. (see Plan for more detail)	DOT/Roads or annexing city	CDC, Utility	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP				X
4.7		Construct curb, gutter and sidewalk along 76th Ave S. at S. 128th Street to S. 124th Street to 80th Ave S.	DOT/Roads or annexing city	CDC, Utility	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP				X
4.8		Construct curb, gutter and sidewalk along 126th Street between 76th Ave S. and 78th Ave S.	DOT/Roads or annexing city	Utility	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP				X
4.9		Collaborate with the City of Seattle to connect the Chief Sealth Trail to King County's regional trails system	DNRP/Parks	City of Seattle, Utility	TIB/WSDOT Pedestrian & Bicycle Safety	1994 WHCP, Supported by 2015 SCAP				X
4.10		Construct sidewalk along S. Langston Rd between S. 132nd St and 76th Ave S.	DOT/Roads or annexing city	Utility	TIB/WSDOT Pedestrian & Bicycle Safety					X
4.11		Construct sidewalk along S. 132nd St between S. Langston Rd and S. 133rd St.	DOT/Roads or annexing city	Utility	TIB/WSDOT Pedestrian & Bicycle Safety					X
4.12		Construct sidewalk along S. 120th St between Beacon Ave and 68th Ave S.	DOT/Roads or annexing city	Utility	TIB/WSDOT Pedestrian & Bicycle Safety					X
4.13		Construct sidewalk or marked and separated pathway along S. 120th Pl to provide connection to the parking and entrance area to Skyway Park from 68th Ave S arterial	DOT/Roads or annexing city	Utility	TIB/WSDOT Pedestrian & Bicycle Safety					X
4.14		Construct sidewalk or marked and separated pathway along S. 123rd St to provide connection to the parking and entrance area to Skyway Park from the multi-family development cluster to the S. of Skyway Park.	DOT/Roads or DNRP/Parks or annexing city	Utility	TIB/WSDOT Pedestrian & Bicycle Safety					X
4.15		Complete sidewalk segments along 84th Ave S. between Rainier Ave. to S. 124th St	DOT/Roads or annexing city	Utility	TIB/WSDOT Pedestrian & Bicycle Safety					X
5.0	Improve vehicular connections between Skyway-West Hill neighborhoods									X
5.1		Install traffic signal and turn channels at intersection of Martin Luther King Jr. Way at 68th Ave. S.	WSDOT	Utility	Federal or State Grant	1994 WHCP				X

	SWAP Priority/Goal	SWAP Actions	Responsible Entity*		Potential Funding ³	Project Listed in Existing Plan? ⁴	Preferred Timeframe/Priority			
			Lead ¹	Support ²			Ongoing	0-2 Years	3-7 Years	8-10 Years
Health										
1.0	Establish a space open to the community where service providers can conduct programs geared toward activities to benefit youth, seniors, and or other targeted populations.					1994 WHCP, 2009 Skyway Vision, 2012 Community Center Vision, Neighborhood Schools Roundtable	X			
1.1		Establish West Hill Community Center	CDC, RSD	CBO	US Health and Human Services (HHS) grants, Choice Neighborhood Grants, Public/Private investment		X			X
1.2		Identify funding for programs and services	CBO	DPH, DCHS	County Resources		X			
1.3		Provide community healthcare screenings (i.e. breast cancer, diabetes, blood pressure, etc.)	CBO	MP	Public/Private					
1.4		Provide/ expand community based services that are easily accessible to address drug and alcohol issues and anti-gang involvement	CBO, MP	DPH	US Health and Human Services (HHS) grants, Choice Neighborhood Grants, Public/Private investment			X		
2.0	Pursue businesses and uses to locate in the Skyway Business District including those that provide health and professional services to residents					1994 West Hill Community Plan, 2009 Skyway Vision, Supported by KC Health Needs Assessment 2015/2016	X			
2.1		Identify location and funding for community health clinic	CDC, MP	CBO, RSD	CDBG, Private/Public Investment		X			
2.2		Establish healthcare programs for youth with chemical dependency, mental health and domestic violence and other health issues	MP, CBO	DPH, RSD	US Health and Human Services (HHS) grants, Choice Neighborhood Grants, Public/Private investment		X			
2.3		Identify resources to operate a community mobile clinic	MP, CBO	CBO	Public/Private Investment		X			
2.4		Develop partnerships to increase resident healthcare services	CBO, MP	DPH, DCHS	Private and Public partnership		X			
2.5		Fully Implement Law Enforcement Assisted Diversion (LEAD) in Skyway-West Hill	KCSO, CLA	CBO	Public/Private Investment		X			
3.0	Create an action group dedicated to healthy living and stewardship for community members of all ages					2009 Skyway Vision		X		
3.1		Coordinate services to stabilize youth and their families impacted by loss of jobs, housing, or relocation from another state or country integrate into our community	CBO	CLA, DCHS	Choice Neighborhood Grants, Public/ Private Investment		X			
3.2		Focus on increasing walking opportunities and other exercise programs, and access to healthy foods	CBO, CDC	DPH, DNRP	US Health and Human Services (HHS) grants, Choice Neighborhood Grants, Public/Private investment			X		
SMART, SUSTAINABLE GROWTH										
Goal: To ensure that as this community grows, it has the ability to provide resources for all residents to thrive and have a high quality living environment.										
1.0	New redevelopment and in-fill in single-family neighborhoods should continue to be at the same size, scale and density as the traditional existing development 5 to 7 homes per acre on 3,000-5,000 square foot lots.					1994 WHCP	X			
1.1		Continue to allow detached accessory dwelling units in residential zones on lots greater than 5,000 sq. feet	DPER	CDC	n/a		X			
1.2		New multi-family residential development is limited to 12 to 48 homes per acre, but a development should be allowed to exceed 48 homes per acre if the development provides public amenities and/or public infrastructure	DPER	CDC	CDBG, Choice Neighborhood Grants, Private/ Public Investment		X			
2.0	Convert existing industrial lands and uses into mixed use zones (commercial and multifamily residential)		DPER	CDC	CDBG, Choice Neighborhood Grants, Private/ Public Investment	1994 WHCP, Supported by 2015 SCAP	X			

	SWAP Priority/Goal	SWAP Actions	Responsible Entity*		Potential Funding ³	Project Listed in Existing Plan? ⁴	Preferred Timeframe/Priority			
			Lead ¹	Support ²			Ongoing	0-2 Years	3-7 Years	8-10 Years
2.1		Change zoning in commercial areas to mixed-use to allow for commercial and multi-family residential development	DPER	Property Owners, CBO			X			
3.0	Abate and/or mitigate industrial uses that are not compatible and harmful to the surrounding residential uses		DPER	CDC	CDBG, Choice Neighborhood Grants, Private/ Public Investment	1994 WHCP, Supported by 2015 SCAP	X			
4.0	Remaining septic systems in use should be transferred to public sewer		Residents	Utility	Private/Public Investment	1994 WHCP	X			
5.0	Evaluate the drainage basin within the community for retention/detention facility needs, to correct existing and future storm-water run-off problems		DNRP/ Water	DPER	CDBG, Choice Neighborhood Grants, Private/ Public Investment	1994 WHCP, Supported by 2015 SCAP		X		

THRIVING EDUCATED YOUTH AND COMMUNITY

Goal: To enhance the quality of life for youth and their families in the Skyway-West Hill area and to provide for needed human services and resources throughout the community.

1.0	Increase affordable recreational opportunities for all age ranges		CBO	DNRP	Youth Sports Facility Grant (YSFG), Partnership to Improve Community Health Grant (PICH), Public/Private Investment		X			
1.1		Support the establishment of sports leagues by CBO's for all ages	CBO	DNRP	Public/Private Investment and partnership			X		
1.2		Undertake parks capital improvement projects to upgrade the physical infrastructure of Skyway Park	DNRP	CDC	YSFG, Community Partnership Grant (CPG), DRNP Grant			X		
1.3		Improve access, lighting and walkability	DNRP	CDC	PICH, CPG, DRNP Grant				X	
1.4		Develop play zones inside Skyway Park	DNRP	CBO	PICH, CPG, DNRP Grant				X	
2.0	Support P-Patch gardens and Urban Farm that stimulates health and local economy and provide additional choices for healthy and fresh foods		CDC	DNRP, DPH	CPG, Public/Private Investment	Supported by 2015 SCAP		X		
2.1		Fund a community farm and learning lab	CDC	DNRP, DPH	CPG, Public/Private Investment	Supported by 2015 SCAP		X		
2.2		Support the establishment of neighborhood/ pocket parks throughout the community	DRNP	CBO	CPG, DRNP Grant	Supported by 2015 SCAP				X
2.3		Support efforts to establish cultural garden with tourism, education and youth activities representing the diversity of the community	CBO	DNRP, DPH	Community Partnership Grant, DRNP Grant					X
3.0	Organize youth led activities and specific events that bring youth together		CBO	RSD, DCHS, DPH	Public/Private Investment		X			

Education

1.0	Strategic tutoring programs that focus on bilingual students		CBO		DCHS-EER Stay in school program	1994 WHCP, 2009 Skyway Vision, Neighborhood School Roundtable	X			
1.1		Increase early education/ preschool programs	CBO	RSD, DCHS, KCSO, DPH	DPH- ECO Healthy Childcare, DCHS DDD/Early Intervention, KCSO School Resource Officer Program, DNRP - Brightwater Center Family Program			X		
1.2		Increase access to college and college preparation opportunities	CBO	DCHS, DPD, KCSO, DNRP, DAJD, KCSO	YFSA, Project Royal, Public Defense Royal Program, Academic success programs		X			
2.0	Develop youth job readiness and employment opportunities (summer jobs, internships etc.)		CBO		YFSA, Project Royal, Public Defense Royal Program,			X		
3.0	Resource a tool library where residents can borrow tools and take classes to learn how to fix things		CBO	CBO	Public/Private Investment		X			

Public Safety

	SWAP Priority/Goal	SWAP Actions	Responsible Entity*		Potential Funding ³	Project Listed in Existing Plan? ⁴	Preferred Timeframe/Priority			
			Lead ¹	Support ²			Ongoing	0-2 Years	3-7 Years	8-10 Years
1.0	Create an action group dedicated to increasing/coordinating neighborhood watch programs		KCSO	CBO	Private/Public Investment, County Funding	2009 Skyway Vision	X			
1.1		Increase policy presence and patrol cars from the King County Sheriff's Department	KCSO	CBO	County Funding		X			
1.2		Increase safety infrastructure in key public and commercial areas including area lighting, police call boxes and security cameras	CBO, KCSO		Public/Private Investment, County Funding, CDBG				X	
2.0	Create an action group dedicated to establishing programs for at risk youth and individuals as alternatives to criminal and gang activity		CBO, KCSO	CBO, DPD, DAJD	Private/Public Investment, County Funding	2009 Skyway Vision, Neighborhood School Roundtable	X			
2.1		Create an action group dedicated to working with King County Sheriff's Department and Prosecuting Office to pursue alternative community policing models.	CBO, KCSO	CBO	Private/Public Investment, Project LEAD		X			
2.2		Establish anti-gang activities that also help youth involved with gangs or at-risk of gang involvement (i.e. youth violence prevention, help w/ legal services, etc.)	CBO, KCSO	CLA	Private/Public Investment		X			
2.3		Create a Skyway Youth Council to advocate for issues that impact youth	CBO	CBO	Private/Public Investment		X			

	SWAP Priority/Goal	SWAP Actions	Responsible Entity*		Potential Funding ³	Project Listed in Existing Plan? ⁴	Preferred Timeframe/Priority			
			Lead ¹	Support ²			Ongoing	0-2 Years	3-7 Years	8-10 Years
ECONOMIC PROSPERITY AND AFFORDABLE HOUSING										
Goal: Identify projects and opportunities to revitalize the commercial zones in Skyway including the Skyway Business district. Identify strategies to stabilize the average home price in the community for lower to moderate income families.										
*Opportunities for federal funding for Skyway West Hill local initiatives exist through: the Small Business Administration, the US Department of Housing and Urban Development, the US Department of Transportation, the US Department of Health and Human Services and other Federal agencies. Many of these Federal opportunities will require close coordination of the County and support across County Departments. Likewise, support from private and non-profit partners in soliciting funds will be essential. Opportunities exist to leverage and align current County resources to support neighborhood economic development, including: a Main Street Program, the Economic Opportunity Initiative and business district support through Levy support. Additional funds can support attracting private capital, build a Main Street Program, establish a Focus Area and Small-Scale Seed Grants, and provide small business technical assistance. Community Development Block Grant (CDBG) funding in support of NED - CDBG is the most common public funding source for economic development in low-income neighborhoods and can be used for a wide range of activities, such as real estate and business loans, small business technical assistance, and as grants to community-based organizations. Leveraging this funding to Skyway-West Hill and unincorporated areas for economic development programs is essential for a NED Strategy to be successful. King County and the State can collaborate with a CDC and/or CBOs and identify opportunities to leverage CDBG or secure other competitive federal resources to support catalytic redevelopment projects in Skyway-West Hill and other Unincorporated Areas.										
1.0	Pursue businesses and uses to locate in the Skyway Business District		CBO	CDC		2009 Skyway Vision				
1.1		Develop the empty spaces between commercial buildings into mini-public plazas or green spaces that help increase cross cultural social and community connections	CDC	CBO, DPER	Choice Neighborhood Grants (CDBG)			X		
1.2		Landscape the street and sidewalks	CDC, DOT Roads	DPER	CDBG	Supported by 2015 SCAP		X		
1.3		Do a facelift of unattractive, old and plain building facades in Skyway Business District	CDC	CBO	Public/Private Investment	Supported by 2015 SCAP		X		
1.4		Ensure that future development or redevelopment of commercial buildings within the Skyway Business district will be build directly along sidewalks	CDC	CBO, DPER	Public/Private Investment					
1.5		Purchase and maintain litter bins for the business district	CDC	CBO	Public/Private Investment	Supported by 2015 SCAP		X		
2.0	Create an action group dedicated to working with local governments (code enforcement) to resolve blighted and unhealthy structures, properties and land uses in the community		CDC, CBO	DPER	Public/Private Investment		X		X	
2.1		Hire a dedicated code enforcement officer for the Skyway-West Hill area	DPER	CBO	Public/Private Investment	2009 Skyway Vision		X		
2.2		Identify actions steps to collaborate with business owners and code enforcement to improve properties along Renton Ave. S.	CBO	DPER, CDC	Public/Private Investment	2009 Skyway Vision	X			
3.0	Implement strategies to improve and revitalize the Skyway Business District (SBD)		CDC	CBO	Public/Private Investment	2009 Skyway Vision		X		
3.1		Develop a SBD economic and revitalization plan	CDC	CBO	Public/Private Investment					
3.2		Develop a process for attracting businesses to the neighborhood	CDC	CBO	Public/Private Investment	2009 Skyway Vision				
3.3		Launch a shop local campaign and create a space for home based businesses to visibly market their products or services	CBO	CDC	Public/Private Investment	2009 Skyway Vision			X	
3.4		Develop a local ownership business incubation site and microenterprise clinics	CBO	CDC	Public/Private Investment	2009 Skyway Vision			X	
3.5		Create an action group dedicated to working with local governments and other community groups to establish a Local Improvement District	CBO	CDC	Public/Private Investment			X		
4.0	Implement economic development strategies for Skyway-West Hill residents									
4.1		Launch a local jobs campaign	CBO	CDC	Public/Private Investment			X		
4.2		Provide outreach and engagement for priority hire and workforce development opportunities in King County and City of Seattle	CBO	CDC	City of Seattle, King County	King County Ord. 17973, Seattle Council Bill 118282	X			
Housing										
1.0	Identify redevelopment opportunities, properties and funding to maintain and increase affordable housing units.		CDC	KCHA, DCHS	CDBG	1994 WHCP, Supported by King County Consortium Consolidated Housing and Community Development Plan for 2015 - 2019		X		
1.1		Develop a model mixed-use project combining affordable housing with associated services	KCHA	CDC	CDBG	1994 WHCP, Supported by King County Consortium Consolidated Housing and Community Development Plan for 2015 - 2019			X	

	SWAP Priority/Goal	SWAP Actions	Responsible Entity*		Potential Funding ³	Project Listed in Existing Plan? ⁴	Preferred Timeframe/Priority			
			Lead ¹	Support ²			Ongoing	0-2 Years	3-7 Years	8-10 Years
1.2		Develop mixed use housing for elderly with fixed incomes	CDC	KCHA	Housing and Urban Development (HUD) Grants	Supported by King County Consortium Consolidated Housing and Community Development Plan for 2015 - 2019			X	
1.3		Develop private mixed-use housing with commercial and retail services							X	
2.0	Look for ways to keep the average home price in the community affordable to lower and moderate income families		CDC		Choice Neighborhood Grants (CDBG)	1994 WHCP	X			
2.1		King County should pursue land use policies and regulations that result in lower development cost. i.e. expedited plan reviews for projects providing permanent affordable housing	DPER	CDC	County Resources, Public/Private Investment					
2.2		King County should partner with local community development association or nonprofit with public and private lending institutions that will reduce housing financing costs for both builders, buyers/renters	DPER	CBO	Public/Private Investment					
2.3		Surplus County property in Skyway-West Hill should be prioritized for housing development and the County should consider conveying land to public or non profit housing developers and agencies below market cost	KCHA, DCHS	CDC	County Resources, Public/Private Investment					
2.4		Identify incentives and subsidy programs to preserve low income housing threatened by market forces and expiring federal subsidies.	KCHA, CDC	DCHS	Public/Private Investment					
2.5		Preserve and improve existing housing in redeveloping areas with the use of transfer development rights, tax credits and tax abatements for low income housing.	KCHA, DCHS	CDC	Housing and Urban Development (HUD) Grants, Community Development & Choice Grants					
2.6		Work with financial institutions and other housing agencies to expand affordable housing options i.e. artist live/work lofts.	CDC		Housing and Urban Development (HUD) Grants, Community Development & Choice Grants			X		
3.0	Encourage new housing types that provide affordable ownership opportunities		CDC		Public/Private Investment	Supported by King County Consortium Consolidated Housing and Community Development Plan for 2015 - 2019	X			
3.1		Educate the community on housing issues and help people find or keep their homes, such as revolving loan fund, reverse mortgage program, community based repair program, foreclosure prevention, down payment assistance	CDC	CBO, DCHS	County Funding	Supported by King County Consortium Consolidated Housing and Community Development Plan for 2015 - 2019		X		
3.2		Develop land trusts that provide affordable ownership opportunities and protect land values from becoming unaffordable for moderate income households.	CDC	DCHS	County Funding				X	
3.3		King County should exempt payment of impact fees to promote development of affordable rental or ownership housing.	DPER	CDC	County Funding			X		
3.4		Identify funding that would provide financial assistance for housing rehabilitation to home owners currently paying more than 30% of their income towards their mortgage, including mobile homeowners. Funding includes community based repair programs such as tool banks or painting programs.	CDC	CBO	Public/Private Investment			X		
4.0	Conduct a housing needs assessment of the physical housing stock in the Skyway West Hill community		DPER, DCHS	CDC	Choice Neighborhood Grants (CDBG), Private Investment		X			
5.0	Support programs that help prevent homelessness such as emergency rental assistance or referrals to social service networks, landlord tenant disputes or fair rental contracts		CDC	CBO	Choice Neighborhood Grants (CDBG), Private Investment		X			
5.1		Identify housing policies that help people with multiple housing barriers (such as evictions, criminal histories, large families) to secure safe, affordable housing	DCHS, CDC	KCHA	4 Culture Grant		X			
CULTURE, ART & INNOVATION										
Goal: Arts and culture activities introduce people to new ideas, ways to communicate and modes of thinking. Exposure to these things can generate creative thoughts in working and daily life, as well as build pride and character in the community.										
1.0	Resource and support the community welcoming and marketing action group		CBO	CDC	Public/Private Investment		X			
1.1		Coordinate existing community associations, efforts and activities with each other	CBO	CDC	Public/Private Investment		X			

	SWAP Priority/Goal	SWAP Actions	Responsible Entity*		Potential Funding ³	Project Listed in Existing Plan? ⁴	Preferred Timeframe/Priority			
			Lead ¹	Support ²			Ongoing	0-2 Years	3-7 Years	8-10 Years
1.2		Build kiosks and signage along Renton Ave. that promotes awareness of local businesses	CBO	CDC	Public/Private Investment			X		
1.3		Place kiosk or LED signs at critical intersections throughout West Hill to announce community events in multiple languages	CBO	CDC	Public/Private Investment				X	
2.0	Create an action group dedicated to community beautification projects		CBO	CDC	Public/Private Investment	X				
2.1		Major entrances to the Skyway-West Hill area and its neighborhoods could be identified and defined with signs, pavement markings and landscaping	CDC	CBO	County Funding				X	
3.0	Organize multi-generational and cross-cultural community events		CBO	CBO	4 Culture Grant	X				
3.1		Host a yearly parade, carnival or festival	CBO		4 Culture Grant		X			
3.2		Organize events that engage a broad range of community members i.e. jazz fest, art walk, multi-cultural gathering, community gardens, art projects throughout the year	CBO	CBO	4 Culture Grant	X				
3.3		Honor the legacy and future of the community through murals, statues and mosaics	CBO	CBO	4 Culture Grant			X		
3.4		Host a cultural food festival and cultural food cooking class	CBO	CBO	4 Culture Grant			X		
4.0	Create a studio for musicians to record (Overlaps with Economic Dev.)		CBO	CBO	Workforce Investment Act (WIA Grants), Youth Build Grants			X		
5.0	Establish music and art programs for youth		CBO	CBO	4 Culture Grant			X		
6.0	Form art, dance and theater group		CBO	CBO	4 Culture Grant			X		
FOOTNOTES:										
¹ Initiates, organizes, contributes the majority of time, and assumes primary responsibility for implementation.										
² Assists lead, provides targeted research/expertise, contributes limited time, and plays a secondary role in implementation.										
³ Type/name of entity with dedicated funding source for the activity, if applicable. May include potential grants, capital projects, etc.										
⁴ Adopted plans where action appears and/or is supported.										
* Entity Acronyms:										
CDC = Community Development Corporation										
CBO = Community Based Organizations (i.e., Neighborhood & Business Assoc., Faith-Based Organizations, Philanthropic Organizations, Local/Regional Community Resource Network)										
DCHS = King County Department of Community & Human Services										
DPER = King County Department of Permitting & Environmental Review										
DNRP = King County Department of Natural Resources & Parks										
DOT = King County Department of Transportation										
DPH = King County Department of Public Health										
RSD = Renton School District										
MP = Medical Professional (i.e. Fire Department, Hospital, Clinic, Behavioral and Physical Health, Optometrists, Pharmacist)										
CLA = Civil Legal Aid										
Utility = (Skyway Water and Sewer District, Cable company, Seattle City Light, Olympic Pipeline, Natural Gas Provider)										